Ohio Mental Health and Addiction Services (OhioMHAS)

Butler County Mental Health Board
Community Plan Update for SFY 2015

Needs Assessment Update

1. Please update the needs assessment submitted with the SFY 2014 Community Plan, as required by ORC 340.03, with any new information that significantly affects the Board’s priorities, goal or strategies. New needs assessment information is of particular interest and importance to the Department regarding: (1) child service needs resulting from finalized dispute resolution with Family & Children First Councils (ORC § 340.03(A)(1)(c); (2) outpatient service needs of persons receiving treatment in state Regional Psychiatric Hospitals (ORC § 340.03(A)(1)(c); and (3) consequences of opiate use, e.g., overdoses and/or deaths. If the needs assessment section submitted with the SFY 2014 Community Plan is current, please indicate as such.

Board’s Needs Assessment Update Response:
The Butler County Mental Health Board’s submitted SFY 2014 Community Plan remains current for SFY 2015. This Board’s community planning process was developed from our Master Strategic Plan 2014-2016 with the assistance of Brown Consulting Services.

Current Status of SFY 2014 Community Plan Priorities

2. Please list the Block Grant, State and Board priorities identified in the SFY 2014 Community Plan, briefly describe progress in achieving the related goals and strategies, and indicate in the last column if the Priority is Continued, Modified, or Discontinued for SFY 2015. If the SFY 2014 Community Plan addressed (1) trauma informed care; (2) prevention and/or decrease of opiate overdoses and/or deaths; and/or (3) suicide prevention, OhioMHAS is particularly interested in an update or status report of these areas.

(Note: This section only applies to previously submitted SFY 2014 priorities. Any new priorities are to be listed in item #3 if applicable). Please add as many rows in the matrix below as are necessary.

PRIORITIES, GOALS AND STRATEGIES ARE CUT AND PASTED FROM THE SFY 2014 COMMUNITY PLAN
<table>
<thead>
<tr>
<th>Priority</th>
<th>Goal</th>
<th>Strategy</th>
<th>Progress</th>
<th>Barriers/Need for TA?</th>
<th>Priority Continued, Modified, or Discontinued in SFY 2015?</th>
</tr>
</thead>
</table>
| Children with Serious Emotional Disturbances | Develop a seamless continuum of care (SED children and adolescents) which supports prevention, early intervention, treatment, and consumer recovery. | -Complete a study of child and adolescent programming and identify Butler County Mental Health Board priorities by:  
  -Review and expand intensive home bases services.  
  -Review and expand early intervention programming.  
  -Review and expand mental health prevention programming for this population.  
  -Review and support efforts to recruit and retain competent psychiatrists to increase/improve system of care (Pharmacological Management) capacity for SED population. | -The Butler County Mental Health Board continues to support, fund, and/or implement the following with various contract agencies:  
  -The Board decreased the age requirements in order to access the START (MI/DD) program.  
  -The Board funded Talbert House to implement consultation services in local school based programs  
  -The Board funded St. Joe’s Psychiatric Services that enabled them to access Central Pharmacy medications and for providing extra supportive services in the classroom.  
  -The Board funded Access Counseling (new contract agency) to provide consultation services and pharmacological management services for this population.  
  -The Board expanded services to SED youth who do not meet the criteria for local Developmental Disabled services. | The Butler County Mental Health Board does not require technical assistance at this time. The Board does recognize barriers to treatment in this area such as long waiting lists for home based services, and obtaining parental participation in early intervention programming. | This priority and its related goal will be continued for SFY 2015. |
| Adults with Serious Mental Illness | Develop a seamless continuum of care (Adults with Serious Mental Illness, SMI) which supports prevention, early intervention, treatment, and consumer recovery. | -The Board is collaborating with its local FCFC to provide trainings in evidence-based practices.  
-The Board continues to work with contract agencies in the provision of case management services at local county entities and hospitals.  
-The Board has collaborated with BC Children Services in support of a grant application to SAMHSA to bring a Trauma Informed CBT program to this county.  
-Identify and define SMI indigent care capacity for SMI population.  
-Support efforts to recruit and retain competent psychiatrists to increase/improve the system of care capacity for Pharmacological Management services (including the SMI population).  
-Identify and encourage evidence-based practice standards for SMI treatment and prevention program services. | As part of its Strategic Plan SFY 2014- SFY 2015, the Butler County Mental Health Board staff continues to research, finalize, and complete a definition of indigent care capacity for the SMI population. This includes researching and defining the indigent care capacity within the Butler County system (considering Medicaid expansion).  
-Board staff to continue to communicate needs and capacities of indigent care to provider agencies and The Butler County Mental Health Board will seek, as needed, technical assistance in order to meet these goals. Technical assistance in the form of specialized training(s) involving evidence-based models will be sought. This Board has a history of supporting these models including Dialectic Behavioral Therapy in SFY 2014 and SFY 2015 and Trauma Informed Care Trainings in SFY 2014. This priority and its related goal will be continued for SFY 2015. |
will monitor these needs via quality assurance processes.
- Board staff will continue to develop, implement, and measure a comprehensive, multifaceted plan to recruit and retain psychiatrists to serve SMI adults in the system of care.
- Board staff will continue to research and consider alternative options to increase psychiatry capacity for SMI adults through use of physician assistants, APRN's, general practitioners, and contracting with vendors through outsourcing, etc. and measure all success rates.
- Board staff will continue to evaluate the feasibility of requiring evidence-based practice models of its contract organizations providing treatment and preventative services to SMI adults.
- Board staff and agencies will continue to develop outcome and quality assurance
### Integration of behavioral health and primary care services

Support and help facilitate consumers using the OhioMHAS’ “Health Home Pilot Project” located at Butler Behavioral Health Services (BCMHB contract provider) in efforts to assess any expansion of this service model.

- Review health home services strategies rendered by this pilot project.
- Discuss the feasibility of other agencies adopting this service model.
- Study possible adaptations of this model for use with non-Medicaid clients.

The Butler County Mental Health Board staff anticipates a review of outcome measures, treatment outcomes, and overall cost savings information generated by this Medicaid pilot program in order to evaluate its applicability to Board subsidized/funded services in the future.

- Board staff will work with Fort Hamilton Hospital to increase behavioral health and primary care services coordination, especially for the SMI population.

The Butler County Mental Health Board does not require technical assistance at this time. After the initial pilot was started at Butler Behavioral Health Services, changes in Medicaid eligibility, issues with Health Home reimbursement occurred, and our other contract agencies have backed away from the concept which has decreased the need for further development of this model at this time.

This priority (Health Home) and its related goal(s) will be discontinued for SFY 2015. However, behavioral health and primary care coordination will be emphasized in the joint services between the ED and psychiatric unit at Fort Hamilton Hospital (Hamilton, OH) and the mobile crisis unit based at Butler Behavioral Health Services. The emphasis of care coordination throughout the Butler County mental health system will be supported as well.

### Recovery support services for individuals with mental or substance abuse disorders

Develop a seamless continuum of care (recovery support services for individuals with mental or substance abuse disorders).

- Research and prioritize support for implementation of an evidenced based best practice dual disorder

Butler County Mental Health Board staff per its Strategic Plan SFY 2014-SFY 2016 will continue to develop

- Butler County Mental Health Board would welcome and technical assistance in this area. No barriers to

This priority and its related goal will be continued for SFY 2015.
<table>
<thead>
<tr>
<th>Veterans</th>
<th>Develop a seamless continuum of care (Veterans Services) which supports prevention, early intervention, treatment, and consumer recovery.</th>
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<td>- Research and prioritize support for implementation of an evidenced based best practice for mental health services for veterans.</td>
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<td>- Butler County Mental Health Board staff will continue to seek a best-practice model for mental health services to implement in conjunction with local Veterans services.</td>
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<td>- Board staff will continue in the development and monitoring of outcome measures and quality assurance protocols for this population.</td>
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<td></td>
<td>- Board staff will continue to seek a best-practice model for mental health services to implement in conjunction with local Veterans services.</td>
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<td>- With the issues faced in recent months by the Veterans Administration at a national level, it has been difficult to initiate contacts with this organization at a local level (barrier). The Board will continue to seek a local contact from this organization, and seek technical assistance as needed. This Board will seek to enhance collaboration with local offices of the Veterans Administration.</td>
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This priority and its related goal will be continued as stated for SFY 2015.
### Homeless persons and persons with mental illness and/or addiction in need of permanent supportive housing

- Develop a seamless continuum of care (homeless persons and persons with mental illness and/or addiction in need of permanent supportive housing) which supports prevention, early intervention, treatment, and consumer recovery.

- Address service delivery housing needs.

- The Butler County Mental Health Board staff will continue its ongoing efforts to review/inventory its service delivery housing capacity, utilization, and effectiveness in meeting projected need.

- Board staff will continue to regularly schedule reviews of housing including statistics/usage/needs which is included in Part 3 of this Board’s SFY2014 through SFY2015 Strategic Plan.

- The Butler County Mental Health Board will continue to provide funding for the Shelter Plus Care grant program operated and managed by Miami University (grant funded program) into a larger population base.

- Administration in efforts to discuss mental health needs of county veterans, and make attempts to identify gaps in the system.

- Technical assistance is always welcome from OhioMHAS in regards to applying for any available capital funding projects for housing.

- Any barriers noted would come in the forms of the availability of matching funds & sustainability funds, and any issues regarding concerns of the community.

This priority and its related goal will be continued for SFY 2015.
| Youth/young adults in transition/adolescents and young adults | Maintain a rehabilitation program designed to teach life skills, interpersonal skills, vocational skills, and provide educational opportunities to this population. | -Continue requesting Hotspot funds from OhioMHAS.  
-Continue program collaboration with the Montgomery County ADAMHS Board.  
-Continue professional interface with program provider, Daybreak (Alma’s Place).  
-Board will continue to support the TIP Program at St. Joseph’s Orphanage. | -The Butler County Mental Health Board continues to fund Alma’s Place (Daybreak) in conjunction with the ADAMHS Board of Montgomery County with Hotspot funding from OhioMHAS.  
-The Butler County Mental Health Board continues to support and fund this program as well as the TIP Program operated by St. Joseph’s Orphanage and Workplace Associates operated by Butler Behavioral Health Services.  
-The Board sponsored START Program works with both youth and transitional youth who are MI/DD.  
-These goals will be continued as part of the Butler County Mental Health Board SFY 2014-SFY 2016 Strategic Plan. | -The Butler County Mental Board does not require technical assistance for this priority at this time. This Board does recognize that there is a barrier formed by the actual distance /setting of this program from Butler County proper. Participants are often hesitant to leave familiar surroundings in Butler County for the urban area of Dayton, Ohio. | This priority and its related goal will be continued for SFY 2015. |
| Mental health treatment services for early childhood residents (ages 0 through 6) | Develop a seamless continuum of care (early childhood mental health ages 0 through 6) which supports prevention, early intervention, treatment, and consumer recovery. | -Define and identify the Butler County Mental Health Board’s Prevention and Early Intervention treatment model.  
-Complete a study of early childhood | -The Butler County Mental Health Board continues to fund and support the Incredible Years and the START programming for this age group.  
-The Board will | -There are neither barriers noted nor the need for technical assistance at this time. | This priority and its related goal will be continued for SFY 2015. |
| Ensure prevention services are available across the lifespan with a focus on families with children/adolescents | Develop a seamless continuum of care which supports prevention, early intervention, and treatment and consumer recovery. | - Define and identify the Butler County Mental Health Board’s Prevention and Early Intervention model.  
- Complete a study of child and adolescent programming and then identify Butler County Mental Health Board priorities.  
- The Butler County Mental Health Board continues to fund and support the Incredible Years program at Catholic Charities of Southwestern Ohio, and Talbert House’s consultation programming in school settings.  
- The Board will continue to study these existing programs and evaluate any applicable evidence based programs.  
- There are neither barriers noted nor the need for technical assistance at this time. | This priority and its related goal will be continued for SFY 2015. |
| Crisis Intervention Services interface with local Emergency Management Services (EMS) | Develop a continuum of care (Crisis Intervention Services with EMS) which supports prevention, early intervention, treatment, and consumer recovery. | - Identify a system (mental health provider agency/Butler County Mental Health Board collaborative) to assist in the development of the formalized interface between Crisis Intervention Services and Butler County EMS systems.  
- Consider prioritization of emergency management and critical incident debriefing in the development planning.  
- The Butler County Mental Health Board through its affiliation with the Ohio Association of County Behavioral Health Authorities continues to maintain its “Culture of Quality” certification. Part of this certification is the maintenance of a working relationship between mental health crisis services provided by this Board, and the services provided by the Butler County Mental Health Board. | There are neither barriers noted nor the need for technical assistance at this time. | This priority and its related goal will be continued for SFY 2015. |
Emergency Management System (BCEMS). This interface between the two entities remains constant, with Board and contract agency staff meeting periodically with the BCEMS. Protocols and accessing mental health services is continually being managed and upgraded.
- The Board staff is also working with Fort Hamilton Hospital in coordinating services in its ED with our county’s mobile crisis team (CCI).
- The Board staff is also working to coordinate crisis intervention services between Beckett Springs Hospital and the Mobile crisis team, CCI.
- The Board staff is looking to coordinate services with our mobile crisis team, CCI, with the Counseling Services Department at Miami, University.
- The Board staff continues to develop and refine Crisis Hotline Services provided by St. Al's.
<table>
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<tr>
<th>Priority Area</th>
<th>Description</th>
<th>Actions</th>
<th>Status</th>
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<tr>
<td>&quot;Specialized Dockets&quot; Court Model(s)</td>
<td>Develop and/or maintain a continuum of care (&quot;Specialized Dockets&quot; Court Model(s)) which supports prevention, early intervention, and consumer recovery.</td>
<td>- Complete an analysis/review of current &quot;Specialized Dockets&quot; court models operated by contract mental health providers and the local court systems. &lt;br&gt; - The Butler County Mental Health Board recently completed an analysis/review that included current &quot;Specialized Dockets Court Models (via Sequential Intercept Mapping) or SIM process facilitated by Ohio Criminal Justice CCOE. &lt;br&gt; - Technical assistance was obtained via the fore mentioned SIM Training. No observable barriers at this time.</td>
<td>This priority and its related goal will be continued for SFY 2015.</td>
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<td>Professional Turnover in the local service delivery system</td>
<td>Develop a continuum of care which supports prevention, early intervention, treatment, and consumer recovery that fosters professional environments that discourages staff turnover in the local services delivery system.</td>
<td>- Facilitate provider agency/Board collaboration to develop and implement a system-wide Staffing Stabilization Plan. &lt;br&gt; - Identify and recruit/retain behavioral health employees with specialization(s) in system-wide areas of need. &lt;br&gt; - The Butler County Mental Health Board’s strategic Plan for SFY 2014-SFY 2016 addresses this need by the development of a focus group that will concentrate on specialized goals for the recruitment and retention of psychiatrists in our system of care. &lt;br&gt; - In SFY 2015 this Board has provided nonfinancial, supportive contacts for Fort Hamilton Hospital in their efforts to seek and retain psychiatrists. &lt;br&gt; - Preliminary meetings are already occurring to discuss the need for psychiatrists and psychiatric services in the county. &lt;br&gt; - Technical assistance will be sought in efforts to recruit and retain competent psychiatrists from both state and local agencies as well as various regional medical schools. &lt;br&gt; - Financial compensation issues that hinder maintaining psychiatrists in county mental health agencies seem to be an issue/barrier at this time.</td>
<td>This priority and its related goal will be maintained for SFY 2015.</td>
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<td>Trauma Informed Care</td>
<td>Develop a continuum of care (Trauma Informed Care) which supports prevention, early intervention, treatment, and consumer recovery.</td>
<td>- Research and identify trauma-informed care practices within the</td>
<td>- The Butler County Mental Health Board staff after assessing</td>
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<td>Community Plan Update for SFY 2015</td>
<td>Butler County Mental Health Board</td>
<td>Page 12</td>
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<tr>
<td>Early intervention, treatment, and consumer recovery.</td>
<td>Service delivery system.</td>
<td>Trauma-Informed Care practices has arranged for professional trainings for this best practice for SFY 2015.</td>
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<td>- As indicated, develop and implement a plan to enhance trauma-informed care practices within the system of care.</td>
<td>- Board staff will continue to assist and collaborate with any implementation of Trauma-Informed Care services with any specified Butler County mental health contract provider as appropriate. - BCMHB staff has recently partnered with BC Children Services to obtain grant funding for a Trauma Informed CBT program from SAMHSA. - Board staff will continue to develop and then monitor any related outcome measurements and protocols as well as participate in the Southwest Ohio Trauma Informed Team.</td>
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<tr>
<td>No observable barriers at this time.</td>
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<tr>
<th>Senior Mental Health Services</th>
<th>Develop a continuum of care (Senior Mental Health Services) which supports prevention, early intervention, treatment, and consumer recovery.</th>
<th>Complete a review/analysis of the mental health services to seniors in Butler County.</th>
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<tr>
<td>- As indicated, develop and implement a Senior mental health needs plan.</td>
<td>- The Butler County Mental Health Board staff will continue to conduct a review/analysis of available mental health services for the Senior population of Butler County. - Board staff will maintain current programming and</td>
<td>- No barriers noted at this time for this type of programming. - The agency providing these services (UPLIFT Program at Community Behavioral Health Inc.) and the Butler County Mental Health Board continue to receive technical support from the program designers</td>
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<td>This priority and its related goal will be continued for SFY 2015.</td>
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<tr>
<td>Prevention: Family Therapy Models</td>
<td>Develop a continuum of care (Family Therapy Model) which supports prevention, early intervention, treatment, and consumer recovery.</td>
<td>Research, develop, and implement an evidenced-based best practice Family Therapy Model in the Butler County mental health system of care.</td>
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<td>Provision of mental health services to adult consumers suffering from Personality Disorders</td>
<td>Develop a continuum of care that incorporates the Dialectic Behavioral Therapy (DBT) treatment that can be successfully reimbursed, that maintains the fidelity of the model, and that has full commitment from participating consumers.</td>
<td>-Research the feasibility of the implementation of this best practice model in the Butler county mental health system, and in collaboration with other county entities.</td>
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</tbody>
</table>
3. Please add new Block Grant, State or Board priorities for SFY 2015 that were not reflected in the previous Community Plan for SFY 2014. [The Department is especially interested in new priorities related to: (1) trauma informed care; (2) prevention and decrease of opiate overdoses and/or deaths; (3) suicide prevention; and/or (4) Recovery Oriented Systems of Care (ROSC)]. Please add the priority to the matrix below and complete the appropriate cells. If no new priorities are planned, please state that the Board is not adding new priorities beyond those identified in item 2 above.

<table>
<thead>
<tr>
<th>Priority</th>
<th>Goal</th>
<th>Strategy</th>
<th>Measurement</th>
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<tbody>
<tr>
<td>Recovery Oriented Systems of Care (ROSC)</td>
<td>The Butler County Mental Health Board will develop a Recovery Management Plan in conjunction with its strategic planning process to move towards comprehensive ROSC to include: -Focusing on clients and families -Ensuring timely access to mental health care -Promoting healthy, safe and drug-free communities -Prioritizing accountable and outcome driven financing -Locally managing systems of care</td>
<td>The Butler County Mental Health Board will evaluate functions and create plans for attainment of the outlined Strategic Plan goals via the ROSC process, and by its strategic planning process. Prior to developing its SFY 2014-SFY 2017 Strategic Plan the Butler County Mental Health Board will look to incorporate these steps: -Review the various funding allocation alternatives this Board currently uses and evaluate per ROSC -Identify barriers to the access of the Board’s continuum of care -Develop and implement a “Readiness Assessment Tool” In conjunction with ROSC implementation -Conduct an “Image and Awareness “ study -Review and develop any needed cross-walk Board Strategic goals in conjunction with the OACBHA Blueprint (ROSC)</td>
<td>Completion of Recovery Management Plan</td>
</tr>
<tr>
<td>Trauma Informed Care</td>
<td>(see above in section 2)</td>
<td>(see above in section 2)</td>
<td>(see above in section 2)</td>
</tr>
<tr>
<td>Suicide Prevention</td>
<td>Increase the awareness of the citizens of Butler County surrounding the issues of suicide.</td>
<td>The Butler County Mental Health Board plans on these types of educational activities that surround the topic of suicide for SFY 2015. These include: -Taking an active role in Suicide Prevention Week. -Using Board staff trained in Mental Health First Aid to provide scheduled seminars for various citizen groups and entities in Butler County. -The Board will actively continue to develop and improve its crisis hotline service.</td>
<td>Completion of “Suicide Awareness” community education plan</td>
</tr>
</tbody>
</table>
### Strengths and Challenges in Addressing Needs of the Local System of Care

If the SFY 2014 strengths and challenges section is current, please indicate as such; otherwise, please include updates.

The Butler County Mental Health Board’s (BCMHB) qualitative focus group discussions in support of the Board’s Needs Assessment last year continues to accurately highlight its current Strengths and Challenges when addressing the needs of our local system of care for SFY 2014 and remains current for SFY 2015.

### Collaboration

If the SFY 2014 collaboration section is current, please indicate as such; otherwise, please include updates.

The various collaborations discussed in the Butler County Mental Health Board’s SFY 2014 Community Plan remain current for SFY 2015.

### Inpatient Hospital Management

If the SFY 2014 inpatient hospital management section is current, please indicate as such; otherwise, please include updates.

The current inpatient hospital management protocols implemented by the Butler County Mental Health Board (BCMHB) for SFY 2014 remain mostly intact. The BCMHB is working with Fort Hamilton Hospital in updating the scope of practice, the qualifying levels of care, and the funding practices for the existing Extended Stay Program (ESP) for SFY 2015. Additionally, the BCMHB is working with another local hospital, Beckett Springs Hospital, to serve as a backup for the existing psychiatric programs at Fort Hamilton Hospital.

### Innovative Initiatives (Optional)

If the SFY 2014 innovative initiatives section is current, please indicate as such; otherwise, please include updates.

During its levy campaign in SFY 2015, the Butler County Mental Health Board and its related contract providers participated in a “rebranding” process to bolster the system’s PR campaign and to educate Butler County residents about mental illness and its prevention and treatment. This “rebranding” and education campaign was very successful as evidenced by increases in county residents seeking mental health services in SFY2015 vs. SFY2014 and a levy passage percentage of 71% to 29% (November, 2014 - Best results ever for a Mental Health levy in the county). This process will be continued in the future through the Board’s next levy campaign in SFY2016 and beyond as part of the Board’s ongoing education and information programming.

### Advocacy (Optional)

If the SFY 2014 advocacy section is current, please indicate as such; otherwise, please include updates.

The Butler County Mental Health Board has developed two new areas in regards to advocacy for SFY 2014-SFY 2016.

First, the Board will be more active in promoting Medicaid expansion, and then studying its effects.

Second, the Board will be increasing its public relations and education efforts regarding mental illness, its treatments, and its prevention.
<table>
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<tr>
<th>Open Forum (Optional)</th>
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<tbody>
<tr>
<td>If the SFY 2014 open forum section is current, please indicate as such; otherwise, please provide updates, including plans in SFY 2015 of redirecting resources resulting from Medicaid expansion. See above in section 2.</td>
</tr>
</tbody>
</table>
Each Alcohol, Drug Addiction and Mental Health Services (ADAMHS) Board, Alcohol and Drug Addiction Services (ADAS) Board and Community Mental Health Services (CMHS) Board is required by Ohio law to prepare and submit to the Ohio Mental Health and Addiction Services (OhioMHAS) department a community mental health and addiction services plan for its service area. The plan is prepared in accordance with guidelines established by OhioMHAS in consultation with Board representatives. A Community Plan approved in whole or in part by OhioMHAS is a necessary component in establishing Board eligibility to receive State and Federal funds, and is in effect until OhioMHAS approves a subsequent Community Plan.

The undersigned are duly authorized representatives of the ADAMHS/ADAS/CMHS Board.

________________________________________________________________________
ADAMHS, ADAS or CMH Board Name  (Please print or type)

________________________________________________________________________
ADAMHS, ADAS or CMH Board Executive Director  Date

________________________________________________________________________
ADAMHS, ADAS or CMH Board Chair  Date

[Signatures must be original or if not signed by designated individual, then documentation of authority to do so must be included (Board minutes, letter of authority, etc.).]